



Republic of the Philippines
Department of Education
REGION IV-A CALABARZON



22 February 2024

Regional Memorandum

No. 120 s. 2024

**CONDUCT OF RANDOM MONITORING OF SCHOOLS ON
CHILD PROTECTION COMMITTEE FUNCTIONALITY**

To: **Schools Division Superintendents**

1. In reference to Unnumbered Memorandum OUOPS 2023 dated March 14, 2023¹, this Office through the Field Technical Assistance Division will conduct random monitoring of public and private schools on Child Protection Committee (CPC) Functionality from March 12-15, 2024, and March 19-22, 2024. The list of monitoring officials and the schedule is attached herewith.
2. The activity aims to provide technical assistance, ensure establishment of CPCs in schools, and assess the functionality of the CPCs in the following areas:
 - a. Organization and coordination
 - b. Policies and Guidelines
 - c. Capacities and Resources
 - d. Service Delivery and
 - e. Accountability and Performance
3. The monitoring team in this activity from the Regional Office are the FTAD personnel while in the Schools Division Office are the Chief of SGOD, M and E Focal Person, and the Learner Rights and Protection Focal person.
4. The monitoring team from the Regional Office will select one (1) school from the elementary, one (1) school from the Junior High School and one (1) school from the Senior High School. The school is requested to convene the CPC members for a conference and focus group discussion. Please see attached monitoring tool.

¹ Conduct of Visit to School Child Protection Committees



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Certificate No. PHP QMS
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SCHEDULE OF RANDOM MONITORING OF SCHOOLS ON CHILD PROTECTION COMMITTEE FUNCTIONALITY

March 12, 2024

Michael Girard R. Alba Eugenio Adrao	Laguna Province
Andrea Maybel Abrencillo Rochelle May M. Nisola	Cavite Province

March 13, 2024

Michael Girard R. Alba Eugenio Adrao	San Pablo City
Andrea Maybel Abrencillo Rochelle May M. Nisola	Dasmariñas City

March 14, 2024

Michael Girard R. Alba Eugenio Adrao	Calamba City Cabuyao City
Andrea Maybel Abrencillo Rochelle May M. Nisola	General Trias City Cavite City

March 15, 2024

Michael Girard R. Alba Eugenio Adrao	Sta. Rosa City Biñan City
Andrea Maybel Abrencillo Rochelle May M. Nisola	Imus City Bacoor City

March 19, 2024

Michael Girard R. Alba Eugenio Adrao	San Pedro City
Andrea Maybel Abrencillo Rochelle May M. Nisola	Rizal Province Antipolo City

March 20, 2024

Michael Girard R. Alba Eugenio Adrao	Sto. Tomas City
Andrea Maybel Abrencillo Rochelle May M. Nisola	Batangas City




March 21, 2024

Michael Girard R. Alba Eugenio Adrao	Tayabas City Lucena City
Andrea Maybel Abrencillo Rochelle May M. Nisola	Batangas Province

March 22, 2024

Michael Girard R. Alba Eugenio Adrao	Quezon Province
Andrea Maybel Abrencillo Rochelle May M. Nisola	Lipa City Tanauan City

5. Travel and other related expenses shall be charged against the Program Support Funds downloaded by the Learner Rights and Protection Office for the Regional Operations of Learner Rights and Protection, while from the SDO shall be charged against local funds, subject to the existing auditing rules and regulations.
6. For further details, you may contact the Chief of the Field Technical Assistance Division and Regional Learner Rights and Protection Focal, Mr. Michael Girard R. Alba at 09178882831 or via email at michael.alba@deped.gov.ph or Ms. Rochelle May M. Nisola via email at rochellemay.nisola@deped.gov.ph.
7. Immediate dissemination of this Memorandum is desired.


ATTY. ALBERTO T. ESCOBARTE, CESO II
 Regional Director 



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ENCLOSURE
CPC Functionality Tool

The Child Protection Committee (CPC) Functionality Tool is a set of indicators to measure the level of functionality of CPCs in schools. These indicators were culled from the functions of the CPCs as stipulated in Department Order 40, and from the Child Protection Policy Implementation checklist of the Department of Education (DepEd). The findings and recommendations of the study conducted by Social Watch, including the FGDs with school stakeholders and the children's consultations, also informed the finalization of the indicators.

Functions of the CPC:

1. Draft a school child protection policy with a code of conduct and a plan to ensure child protection and safety, which shall be reviewed every 3 years;
2. Initiate information dissemination programs and organize activities for the protection of children from abuse, exploitation, violence, discrimination, and bullying or peer abuse;
3. Develop and implement a school-based referral and monitoring system;
4. Establish a system for identifying students who may be suffering from significant harm based on any physical, emotional or behavioral signs;
5. Identify, refer, and report to the appropriate offices cases involving child abuse, exploitation, violence, discrimination and bullying;
6. Give assistance to parents or guardians in securing expert guidance counseling from the appropriate offices or institutions;
7. Coordinate closely with the Women and Children Protection Division of the Philippine National Police (WCPD-PNP), the Local Social Welfare and Development Office (LSWDO), other government agencies, and NGOs;
8. Monitor the implementation of positive measures and effective procedures in providing the necessary support for the child and for those who care for the child; and
9. Ensure that the children's right to be heard are respected and upheld in all matters and procedures affecting their welfare.



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The Functionality Tool aims to strengthen the child protection committees with the following specific objectives:

- a) Provide concrete indicators to measure the functionality of the CPC in schools.
- b) Capture the specific status of the CPCs in five areas of work
- c) Serve as basis and direction for the assistance from the DepEd Central Office to the Regional and Division offices.

There are five indicators that represent broad work areas of a CPC. Each indicator has specific sub-indicators:

1. Organization & Coordination

- a) Establishment or Reorganization of CPC
- b) Coordination Mechanism

2. Policies & Guidelines:

- a) Child Protection policy & operational guidelines

3. Capacities and Resources

- a) Orientation/Capacity building activities for the CPC
- b) Budget allocation for CPC operations and its financial sustainability

4. Service Delivery

- a) Prevention programs (Information dissemination and other promotional activities on child protection)
- b) Existence of quick response system for child protection
- c) Referral system, case management, and monitoring and documentation of cases
- d) Proactive identification and reporting of VAC cases (Early detection)

5. Accountability and Performance

- a) Availability and accessibility of statistical report on cases handled
- b) Child participation in CPC planning, implementation and evaluation (refer to child friendly tool)



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c) CPC Monitoring and evaluation

The CPCs are assessed based on these work areas and are given corresponding scores according to level of functionality:

1. Not yet in place
2. Planning stage
3. Early stages of development
4. Partially functional
5. Fully functional

Scoring Method

The CPC will discuss and assess each indicator and sub-indicator and agree on the score ranging from 1 to 5. A score of 1 means the sub-indicator is Not yet in Place (or is absent); 2 means the sub-indicator is still in the planning stage; 3 means the sub-indicator is in the Early Stages of Development; 4 means, partially functional; and 5 means fully functional.

To help guide the committee in assessing and rating their performance, there are verification measures in each score per sub-indicator. The score will be determined if all verification measures have been ticked. A higher score or rate can be obtained if the verification measures at the lower score or rate are complete. For example, a CPC can rate itself 3 if there are verification measures under this score that are present and if all the verification measures under the scores 1 and 2 are present or have been accomplished.

The rating for each main indicator is the average of the scores of the sub-indicators. While the overall rating will be the sum of the scores for each main indicator. The highest rating is 25, where each main indicator will have a rating of 5 while the lowest rating is 5, where each indicator will have a rating of 1.

The scoring system is also designed to help the CPC improve its functionality. For example, while a score is generated for the main indicator, the sub-indicators status will show in which areas the committee is weak and which areas it is strong.



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The scores will be based on the verification measures and the accompanying documents that will help describe the status of the sub-indicators. The accompanying documents are required to show proof of accomplishment which provides clear bases of the scores. The functionality tool and the accompanying documents will be reviewed by the Division Office as part of its CPC assessment and monitoring functions.

NOTE: It is important to remind the CPC members that an increase in the number of reports or cases indicates trust and confidence in the reporting and referral system of the CPC. Schools with high reported cases should not be discriminated against and ostracized. Instead, prevention measures can be strengthened in collaboration with the LGU. Meanwhile, its functional reporting and referral system can be documented as a community of practice and for possible replication in other schools.



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Proposed Child Protection Committee Functionality Tool Matrix

Work Areas and Indicators	INDICATORS					SCORE
	1	2	3	4	5	
	Not in place/Absent	Planning Stage	In early stages of development	Partially functional	Fully functional	
1. Organization & Coordination						
a) Establishment or Reorganization of the Child Protection Committee (CPC)	<ul style="list-style-type: none"> • None or has not convened the CPC • Has a list of CPC members 	<ul style="list-style-type: none"> • Has scheduled meetings with possible CPC members; • Has scheduled orientations for identified CPC members 	<ul style="list-style-type: none"> • Has organized and convened the CPC; • CPC members are identified and their names posted in school • Turnover of reports and other CPC documents to the new CPC was done • New CPC members oriented on the functions 	<ul style="list-style-type: none"> • CPC has a clear organizational chart • CPC members have reviewed its functions; analyzed the CP situation in school • CPC Holds monthly meetings to discuss appropriate interventions and/or responses to 	<ul style="list-style-type: none"> • CPC has a strategic goal or VMG and plan (3 years; and an annual plan with tasking based on a CP situation analysis) • 90-100% of planned meetings of the CPC are conducted; • 80%-100% of annual objectives and plans 	



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			<p>and work of CPC</p> <ul style="list-style-type: none">• Members have identified and divided the tasks among themselves	<p>school problems on bullying and child abuse cases and other related concerns</p> <ul style="list-style-type: none">• CPC has written orientation material/ guidebook for CPC members; each member has a copy	<p>accomplished</p> <ul style="list-style-type: none">• CPC has explicit mechanisms for ensuring protection of Children with disabilities• CPC has integrated the responsibilities of CPC from DO 55 2013 (anti-bullying) and DO 18, 2015 restorative justice panel (RJP re CICL)) and other child protection policies of DepEd	
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					<ul style="list-style-type: none"> Has plans for strengthening the child protection system in school 	
b) Coordination mechanisms	<ul style="list-style-type: none"> No coordination mechanism on child protection 	<ul style="list-style-type: none"> Has mapped out available resources in their community for possible linkages or networking for cases needing referrals etc Has identified specific areas of work for coordination or collaboration with other agencies or service providers 	<ul style="list-style-type: none"> Has informal or initial coordination arrangements for referral system with WCPD, LSWD, LHO, other agencies or non-government organizations Actively coordinates with the District/ Division office 	<ul style="list-style-type: none"> Has MOA or formal coordination mechanism with the local health office, WCPD, LSWD, private practice counselling (Psychiatrist, Psychologist) for the referral services. Actively coordinates with the District/ 	<ul style="list-style-type: none"> Has implemented collaborative work Coordination mechanism for planning, implementation, monitoring and assessments have been formalized and functioning of this mechanism is reviewed and 	



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				Division office	disseminated.	
2. Policies and guidelines						
a) Child Protection policy and operational guidelines	<ul style="list-style-type: none"> No school-based child protection policy drafted 	<ul style="list-style-type: none"> Has identified the policy and program gaps and challenges that need to be addressed Has initiated meetings to review and craft the school-based child protection policy and code of conduct 	<ul style="list-style-type: none"> Has drafted the school-based child protection policy (based on DO 40) Includes code of conduct for learners, school administrators, Non-teaching personnel, Teachers, Visitors, and Off campus activities Code of conduct may have specific provisions to 	<ul style="list-style-type: none"> School has a written school based child protection and anti-bullying policy with a code of conduct School has a conflict resolution mechanism There are written procedures to guide in conducting disciplinary proceedings in cases of 	<ul style="list-style-type: none"> School has a handbook/manual on its school-based child protection and anti-bullying policy with a code of conduct and a plan to ensure child protection and safety, which is reviewed every 3 years School has a clear policy on the use of positive 	



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			<p>address potential risks to students</p> <ul style="list-style-type: none"> • Conflict resolution may be in practice 	<p>offenses committed by pupils, students or learners</p>	<p>and non-violent discipline for children</p> <ul style="list-style-type: none"> • School has specific guidelines that ensure child protection for children with disabilities • Integrates other Child protection policy related orders in the school-based policy. 	
3. Capacities and resources						
a) Orientation and capacity building activities for the members of the CPC	<ul style="list-style-type: none"> • CPC has no annual capacity building activities 	<ul style="list-style-type: none"> • CPC has identified capacity needs of its members 	<ul style="list-style-type: none"> • At least one CPC member participated in training for CPC 	<ul style="list-style-type: none"> • CPC has received training based on their 	<ul style="list-style-type: none"> • Capacity building plan is fully implemented and 	



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	for its members	<ul style="list-style-type: none"> Initiated plans for capacity building needs which includes: Child's Rights; DepEd child protection training module/s; First responder training; Training on 4Rs of VAC (Recognizing, Recording, Reporting & Referring VAC cases); Positive Discipline; Monitoring & Evaluation of policy and plan Initiated plans and request for 	conducted by the School District / Division Office/Central Office for roll out to other CPC members	capacity needs which may include: Child's Rights; DepEd child protection training module/s; First responder training; Training on 4Rs of VAC (Recognizing, Recording, Reporting & Referring VAC cases); Positive Discipline; Monitoring & Evaluation of policy and plan.	<p>participated in by all CPC members</p> <ul style="list-style-type: none"> Trainer's training conducted for CPC members CPC members capable of rolling out the training modules among teachers, administrators and non-teaching personnel 	
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		technical assistance or capacity building activities from DepEd, LGU, or CSOs		<ul style="list-style-type: none"> Capacity building plan is partially implemented 		
b) Budget allocation for CPC operations and its financial sustainability	<ul style="list-style-type: none"> There is no budget allocation for the CPC from the school or department for its operations 	<ul style="list-style-type: none"> Has identified budgetary requirements Has initiated plans or requests for budget from LGU 	<ul style="list-style-type: none"> There is minimal allocation from the school MOOE LGU and/or LSB allocates some amount for the planned activities of the CPC 	<ul style="list-style-type: none"> Budgets allocated and utilized for: <ul style="list-style-type: none"> Guidance counsellors are hired and trained for CPC work or In lieu of guidance counsellors, Teacher-guidance (graduates of 	<ul style="list-style-type: none"> CPC has secured budget allocation for its Strategic and annual plans in implementing the child protection policy based on its Investment programming CPC plan and budget included in the School improvement plan and 	



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				<p>psychology)</p> <ul style="list-style-type: none">○ Establishment of Room or Infrastructure for the CPC and a private interview / counselling room● Partial allocation for:<ul style="list-style-type: none">○ Capability building activities○ Information Dissemination○ Operations for service delivery	<p>the Annual work and financial plan</p> <ul style="list-style-type: none">● The School, PTA, LGU and LSB are coordinating to ensure budget allocation for the strategic and annual investment program of the CPC● School is able to generate funds from external sources.	
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4. Service delivery						
a) Prevention programs <ul style="list-style-type: none"> ▪ information dissemination on programs ▪ - organize activities for the protection of children from abuse, exploitation, violence, discrimination and bullying or peer abuse 	<ul style="list-style-type: none"> • There is no information dissemination on program or some information on Child protection or CP policy posted on the bulletin board in school 	<ul style="list-style-type: none"> • Has conducted meetings to flesh out the details and schedules of orientation on CPP and awareness raising activities 	<ul style="list-style-type: none"> • CPC conducts orientation of learners on the school's child protection and anti-bullying policy once during the school-year • CPC organizes activity/ies on child protection during children's month celebration 	<ul style="list-style-type: none"> • CPC conducts orientation sessions on the school's child protection policy for learners, teachers, non-teaching staff • CPC conducts training among teachers and non-teaching staff on First Responder system and referral system for VAC incidents 	<ul style="list-style-type: none"> • CPC able to roll out and implement the capability building program on child protection for learners, teachers, administrators, non-teaching staff • CPC has IEC materials (Handbook, Guidebook) on the child protection policy and disseminated these to the learners, teachers, parents, 	



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				within the school	non-teaching staff	
					<ul style="list-style-type: none"> CPC monitors and evaluates the impact of the trainings and awareness raising activities 	
b) Existence of quick response system for child protection	<ul style="list-style-type: none"> No quick response system 	<ul style="list-style-type: none"> Meetings are conducted to develop the quick response system 	<ul style="list-style-type: none"> In practice, witnesses call on the school principal or guidance counsellor for immediate response to an ongoing case All school personnel are oriented 	<ul style="list-style-type: none"> There is a written quick response system which is substantially implemented All learners are oriented on the quick 	<ul style="list-style-type: none"> Quick response system is implemented. Teachers, administrators and non-teaching staff, are able to act as first responders. 	



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			on the quick response system	response system		
c) Referral system, case management and monitoring and documentation of cases	<ul style="list-style-type: none">• There is no referral system established• No case conference conducted	<ul style="list-style-type: none">• The CPC is drafting a school-based referral and monitoring system to address child abuse and bullying cases.	<ul style="list-style-type: none">• Informal referral in practice• Meetings with other agencies or service providers are conducted to discuss the referral system and case management	<ul style="list-style-type: none">• CPC has developed and is implementing a school-based referral and monitoring system to address child abuse and bullying cases• System is substantially implemented• At least 50% of incidents/cases of bullying	<ul style="list-style-type: none">• 100% of incidents/cases of bullying and child abuse were managed according to quick response and referral system• 100% of bullying and VAC cases are documented• 100% of cases/complaints can be tracked and immediate	



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				<p>and child abuse were managed according to quick response and referral system</p> <ul style="list-style-type: none">• At least 50% of bullying and VAC cases are documented• At least 50% of cases/complaints can be tracked and immediate feed backing on status of case provided to concerned parties	<p>feed backing on status of case provided to concerned parties</p> <ul style="list-style-type: none">• Documents are well kept and 0% violation of confidentiality• Assistance provided to parents or guardians, whenever necessary in securing expert guidance counseling from the appropriate offices or institutions	
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d) Proactive identification and reporting of VAC cases (Early detection)	<ul style="list-style-type: none"> There is no system for identifying students who may be suffering from significant harm based on physical, emotional, or behavioral signs 	<ul style="list-style-type: none"> The CPC is drafting a system for identifying students who may be suffering from significant harm based on physical, emotional, or behavioral signs 	<ul style="list-style-type: none"> Teachers, administrators, guidance counselors and non-teaching staff are trained 	<ul style="list-style-type: none"> Teachers, administrators, guidance counselors and non-teaching staff are able to recognize and identify signs of abuse Identified cases are referred for appropriate action 	<ul style="list-style-type: none"> 90%-100% of unreported cases of child abuse among learners are being identified and addressed or referred to appropriate offices All identified cases are provided with appropriate intervention 	
5. Accountability & Performance						
a) Availability and accessibility of statistical report on cases handled	<ul style="list-style-type: none"> There is no Data or Statistical reports on 	<ul style="list-style-type: none"> CPC finalizes intake sheets, other monitoring 	<ul style="list-style-type: none"> CPC fills up intake sheets, and other 	<ul style="list-style-type: none"> Substantial documentation and implementation 	<ul style="list-style-type: none"> CPC is able to document VAC cases 	



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	VAC cases handled by the CPC /School	<p>and reporting forms on VAC</p> <ul style="list-style-type: none">• CPC sets schedules for the submission and consolidation of reports	<p>monitoring and reporting forms on VAC</p> <ul style="list-style-type: none">• Submits consolidated reports on bullying and child abuse cases to the division office• Data may be incomplete; Partial implementation of statistical reporting on VAC cases	<p>tion of statistical reporting on VAC cases handled; always updated</p> <ul style="list-style-type: none">• Regularly submits updated consolidated reports on bullying and child abuse cases to the division office	<p>and responses, and presents a situational analysis of VAC in school based on statistical report on VAC cases handled by the CPC. Situation on VAC is discussed among teachers, guidance, administrators and non-teaching staff and parents of learners</p> <ul style="list-style-type: none">• Situational analysis with	
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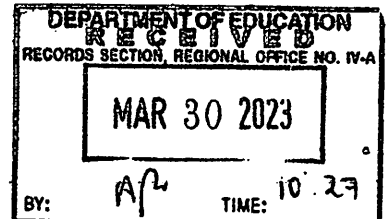
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OUOPS No. 2023-__-__

MEMORANDUM

DMOI-2023-136



TO : **All Regional Directors**
All Schools Division Superintendents
All others concerned

FROM : 
ATTY. REVSEE A. ESCOBEDO
Undersecretary for Operations


FRANCIS CESAR B. BRINGAS
Assistant Secretary for Operations

SUBJECT : **Conduct of Visit to School Child Protection Committees**

DATE : March 14, 2023

Pursuant to DepEd Order No. 40, series of 2012, all public and private elementary schools shall establish a Child Protection Committee (CPC) to perform the following functions:

1. Draft a school child protection policy with a code of conduct and a plan to ensure child protection and safety, which shall be reviewed every three (3) years;
2. Initiate information dissemination programs and organize activities for the protection of children from abuse, exploitation, violence, discrimination and bullying or peer abuse;
3. Develop and implement a school-based referral and monitoring system;
4. Establish a system for identifying students who may be suffering from significant harm based on any physical, emotional or behavioral signs;
5. Identify, refer, and, if appropriate, report to the appropriate offices cases involving child abuse, exploitation, violence, discrimination and bullying;
6. Give assistance to parents or guardians, whenever necessary in securing expert guidance counseling from the appropriate offices or institutions;
7. Coordinate closely with the Women and Children Protection Desks of the Philippine National Police (PNP), the Local Social Welfare and Development Office (LSWDO), other government agencies, and non-governmental organizations (NGOs), as may be appropriate;

8. Monitor the implementation of positive measures and effective procedures in providing the necessary support for the child and for those who care for the child; and
9. Ensure that the children's right to be heard are respected and upheld in all matters and procedures affecting their welfare.

Further, by virtue of DepEd Order No. 3, series of 2021, the Learner Rights and Protection Office (LRPO), formerly the Child Protection Unit, was created to establish mechanisms to fully operationalize, implement, and coordinate programs, projects, and activities pertaining to child protection. Further, the LRPO is mandated to ensure the establishment and functionality of the CPCs in schools.

Thus, the LRPO, through the CPC Functionality Support Unit, shall conduct visits to school CPCs across the country starting in 2023. The visits aim to assess the functionality of the CPCs in the following areas:

1. Organization and Coordination
2. Policies and Guidelines
3. Capacities and Resources
4. Service Delivery
5. Accountability and Performance

The schools to be visited in 2023 shall be determined by random sampling, wherein the number of schools visited per Schools Division Office (SDO) shall be proportional to the number of schools in the SDO against the total number of schools in the country. Further, the school visits shall not be a cause for disruption of classes.

Enclosed is the draft CPC Functionality Assessment tool for your reference.

For concerns, clarifications, and further information, you may contact **Atty. Suzette T. Gannaban-Medina**, OIC-Director III of LRPO, at (+632) 8632-1372 or at suzette.medina@deped.gov.ph.

For your guidance.

Thank you very much.



Republic of the Philippines
DEPARTMENT OF EDUCATION

Central Office

SUB-ALLOTMENT RELEASE ORDER

Fiscal Year 2023

PROGRAM/PROJECT/ACTIVITY NO./DESCRIPTION: IPA235 200000100009900 - Current Appropriations Child Protection Program		REFERENCE: BMB-F-23-0016146 dated 4/20/2023	SUB-ALLOTMENT RELEASE ORDER NO. OSEC-4A-23-5538
FUND CODE: 01101101		ORGANIZATION CODE: 070010100000	LEGAL BASIS: Republic Act No. 11936 - FY 2023 GAA
PURPOSE: Transfer of Program Support Funds for the Regional Operations relative to the Learner Rights and Protection Programs, Projects, and Activities.		DATE: 21-Sep-23	FISCAL YEAR: FY 2023
To: The Regional Director Regional Office - IV-A Gate 2, Karangalan Drive, Cainta, Rizal 070010300004		Region : 4A	
PARTICULARS		ALLOTMENT CLASS/ ACCOUNT CODE	AMOUNT AUTHORIZED
Subsidy to Operating Units		MOOE 5021408000	391,920.00
AMOUNT IN WORDS: *** Three Hundred Ninety One Thousand Nine Hundred Twenty Pesos Only ***		Total:	391,920.00
NOTE: The MOOE and CO allotment herein sub-allotted is valid for obligation until December 31, 2024.			

The above sub-allotments have been made available for expenditures of the Region/Division/School. It is your primary responsibility to keep expenditures within the limits of the amount sub-allotted. Pursuant to Section 41, Book VI of Executive Order No. 292, the incurrence of overdrafts is prohibited. Parties responsible for the incurrence of overdrafts shall be held personally liable therefor. It is understood that the allotments herein authorized shall be used solely for the purposes indicated and disbursements therefrom shall be made in accordance with existing budgeting, accounting and auditing rules and regulations.

CERTIFIED CORRECT:

CHOLITA F. TIONG
Chief Administrative Officer
Budget Division

APPROVED:

MICHAEL WESLEY T. POA
Undersecretary and Chief of Staff
OIC, Office of the Undersecretary for Finance